

Overview and Scrutiny Committee**On 29 November 2006**

Report title: Budget scrutiny - Pre business plan review documents for Children and Young People's Service

Report of: The Director of Children and Young People's Service and Acting Director of Finance

Wards affected: All

1. Purpose

1.1 To update Members on the financial planning process and to consider the pre business plan reviews for the following business units:

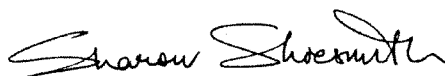
- Children and Families
- Business Support and Development
- School Standards and Inclusion
- Delivery and Performance

2. Recommendations

2.1 To note the latest financial planning position as set out in the report.

2.2 To consider and make recommendations to the Executive on the pre-business plan review documents, in particular the new savings and investment proposals. The recommendations of the Overview and Scrutiny Committee will be considered by the Executive in agreeing the Council's final budget for 2007/08.

Report authorised
by:



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3. Executive summary

3.1 The report provides an update on the financial planning process and pre-business planning documentation for scrutiny.

4. Reasons for any change in policy or for new policy development

4.1 None

5. Access to information: Local Government (Access to Information) Act 1985

5.1 The following background papers were used in the preparation of this report:

- Report of the Acting Director of Finance to the Executive 4 July 2006 – Financial planning 2007/8 to 2010/11
- Report of the Acting Director of Finance to the Overview & Scrutiny Committee 24 July 2005 – Budget Scrutiny
- Report of the Acting Director of Finance to the Executive 31 October – Financial planning 2007/8 to 2010/11 (including the detailed PBPR documents)

For access to the background papers or any further information please contact Kevin Bartle on 020 8489 3743.

6 Background

- 6.1 The Executive on 4 July 2006 considered a comprehensive report on financial strategy for the period 2007/08 to 2010/11 and agreed a business planning and budget-setting process. At that time the budget showed a significant gap for the years 2007/08 and 2010/11, with an overall gap of £13.6m over the full four year planning period. This assumes the achievement of pre-agreed savings proposals of £8.2m. The assumed council tax in the projection is an increase of 2.5% in each of the four years and a known grant settlement figure of 2.7% in 2007/08. Attached at appendix 1 is the budget trail as reported to Executive in July which sets out the overall position.
- 6.2 A further report was considered by the Executive on 31 October 2006 to release the pre-business plan reviews for scrutiny and a number of national and local updates were considered.
- 6.3 As part of the pre-business planning review process, targets were set for individual business units to identify potential savings opportunities. The targets took account of the level of savings already identified in current financial plans and previous years. These savings targets were aligned to the governments Gershon efficiency targets of 2.5% per annum. Ring-fenced funded services were separately identified within this process. The savings proposals will be required to fund the budget gap identified above and any additional investments that are agreed as part of this budget setting process. The final budget proposals will depend on the level of formula grant received from government, which will be announced in early December.

7 Pre business plan reviews

- 7.1 Members will recall that the purpose of the pre-business review process is to:
- ensure that the financial planning process is clearly linked with, and reflects, the full strategic agenda of the Council;
 - ensure that all budget options support the achievement of community strategy objectives;
 - ensure that proposals are considered in conjunction with the impact on service performance;
 - ensure that budget options enhance the achievement of value for money;
 - review the impact of previous years investment proposals;
 - identify efficiency savings, both cashable and 'non-cashable', and investment opportunities both within and between business units;
 - support consultation activity with key stakeholders;
 - support the budget scrutiny process;
 - gather information to support a number of planning processes.
- 7.2 The reviews have been prepared in conjunction with Executive Members and are released for scrutiny.

7.3 To assist members in the scrutiny process we have attached to this report in appendix 2 extracts of the PBPRs relevant to this portfolio by business unit in respect of new proposals:

- Pre agreed cashable efficiency savings (PBPR section 5.3)
- New proposed cashable efficiency savings (PBPR section 13)
- New revenue investment proposals (PBPR section 12);
- New capital investment proposals (PBPR section 11);
- Non General Fund proposals (if appropriate).

Members have also been provided with a list of the investments agreed in previous years' budgets for information (PBPR Section 5.5). Although these investments have been agreed and accounted for, it may be that, given the challenging forecast financial position, members would like to revisit them.

7.4 Members are asked to consider these proposals in relation to 7.1 above.

7.5 Appendix 3 provides an overview of the 2006/07 budget by business unit across the Council and summarises the proposals over the four year planning period to give members a view of the overall scale of the proposals.

7.6 The following section in the report summarises the key service issues and objectives by business unit over the planning period.

8 Children and Young People's Service Issues

8.1 The target savings excluding Dedicated Schools' Grant (DSG) over the four year period is £5.233million (8% of the 2006/7 budget), which includes £2.1million 'pre-agreed' savings. Savings totalling £5.350million (i.e. £167,000 more than required) have been identified. There are proposals for essential new investments of £445,000, which is less than 1% of the budget. This includes the investments needed for the Youth service – a key Labour manifesto priority.

8.2 The savings proposals over the next four years closely match the corporate proposals, with savings over the first two years of £3.9million (or 8.3% of the budget). This is in addition to £1.4million savings in the current financial year. Savings in the fourth year (2010/11) have not been fully scoped at this stage.

8.3 As the CYPS develops as a fully integrated service there is a need for re-organisation to take full advantage of the opportunities offered.

8.4 A new structure is proposed to the Children & Young People's Service constructed around three branches (instead of the current four): School Standards and Inclusion, Children & Families and Business Support & Development with three Heads of Children's Networks: south, north and west creating a matrix management approach. Each of the Heads of Children's Networks would have a cross-service responsibility for: Safeguarding, Early Intervention/Prevention and Workforce remodelling.

- 8.5 The new delivery model would see much earlier targeted intervention for those children and young people who need it. We are currently recruiting Family Support Workers (funded from the DSG) to enable schools to be more pro active in early preventative work with families.
- 8.6 The structural changes should have a substantial impact on the budget over time. Funding is directed at the universal service level to enable earlier intervention thereby relying less on more costly specialist services. The aim in the long term is to support families well at an early stage thereby reducing the number of children who come into the care system.
- 8.7 The Children and Families (CF) business unit has to make the most substantial savings across the CYPS and these savings will be met through re-configuring the way in which services through CF are delivered and reflecting the new approach outlined above of targeted intervention at an earlier stage in the lives of children and their families.
- 8.8 Working initially on 2006/07 and 2007/08 these savings include:
- Re-structuring CF and including some staff reductions over the next two years (all levels). To be achieved by not renewing agency staff contracts.
 - Reconfiguring some existing services around the new children's centres (avoiding duplication and funding some provision from different 'pots').
 - Reconfiguring the way in which the fostering service and the leaving care team operate.
 - Savings from the SEN transport budget.
- 8.7. The reductions in the number of staff is dependent also upon a reduction in the number of referrals being achieved through earlier intervention and prevention delivered through the Children's Networks. This will be aided by the recruitment of the Family Support Workers as described earlier.
- 8.8. The Business Support and Development (BSD) business unit includes a number of proposed savings such as:
- Some staff savings in Student Admissions following a number of initiatives to streamline the service (pan London co-ordinated admissions, on-line admissions).
 - Charging an increased proportion of property project management costs to the relevant capital projects and reducing the number of external project managers used.
- 8.9 There is also an investment proposal for £75k within BSD for the additional cost of customer services charges for Admissions. Customer Services will take all Admissions initial phone traffic. At present, at peak times up to 80% of phone calls to Admissions ring engaged. As a result the calls will be answered through Customer Services, thus improving service; however the workload for Admissions will not reduce, so there is no concurrent saving.
- 8.10 The School Standards and Inclusion (SSI) business unit includes a number of proposed savings such as:

- The re-alignment of a number of posts, including the Head of Early Childhood Service, the Head of Secondary Innovations and the Head of Secondary Standards.
 - Recharging Governors' clerking services to schools.
- 8.11 SSI includes an investment proposal of £100k for the Youth Service. The recent inspection of the Youth Service found it to be inadequate and following a rigorous Post Inspection Action Plan (PIAP) this investment proposal is needed to improve the quality of generic youth work provision. Investment within the Youth Service is also one of Haringey Labour Party's five manifesto commitments.
- 8.12 There is also an investment proposal for £120k within SSI to meet the Government of London (GOL) targets of 50% in core subjects for Key Stage 3. If the funding through NRF was discontinued, we may not meet this target without additional resources. Failure to meet GOL targets at Key Stage 3 would affect the mandatory LAA target.
- 8.13 The Delivery and Performance business unit will cease from April 2007. Savings identified are:
- Reduction in the number of 2nd tier posts by one (this follows on from a reduction last year by one). Part of the saving will be retained to help support the Core Team in their work through buying in expertise around specific projects.
 - Review and re-configuration of the Play Service to align with the Extended Schools developments and to ensure full capacity and therefore efficiency. The Children's Centres will duplicate some of this provision. A careful review of the Play Service will include a look at each play centre and will make overall recommendations to members. Currently the CYPS has a budget of just under £1m for the Play Service. A sum in the region of £350k will be retained to buy places for vulnerable children through the family support team.

9 Consultation

- 9.1 This is part of the consultation of the business and financial planning process.

10 Summary and conclusions

- 10.1 The conclusions will be for the committee to decide before agreeing a report back to Executive as part of the budget process.

11 Comments of the Head of Legal Services

- 11.1 Legal Services have been consulted and have no comment to make.

12 Equalities implications

- 12.1 This is considered as part of the individual pre-business plan review documents.

13 Use of appendices

- 13.1 Appendix 1 – The budget trail as reported to the Executive in July 2006 which sets out the overall position.
- 13.2 Appendix 2 – extracts from the pre-business plan review documents showing:
 - Pre agreed cashable efficiency savings (PBPR section 5.3)
 - New proposed cashable efficiency savings (PBPR section 13)
 - New revenue investment proposals (PBPR section 12);
 - New capital investment proposals (PBPR section 11).
 - Pre agreed investments (memorandum item PBPR section 5.5);
 - Non General Fund proposals (if appropriate).
- 13.3 Appendix 3 – summary budget analysis document (2006/07 to 2009/10)
- 13.4 Pre-business plan review documents (circulated separately).

London Borough Of Haringey
 PBPR Capital Investment Bids 2007/08 - 2010/11
 Executive Member For Children and Young People

Appendix 2

Form Number	Portfolio	Directorate	Business Unit	Capital Project Title	Corporate Resources Funding Bid 2007/08 - 2010/11	Total Capital cost					Revenue Growth PBPR Table 12 2007/08 - 2010/11	Corporate Resources as a Contribution of Capital Cost %
						2007-08 £,000	2008-09 £,000	2009-10 £,000	2010-11 £,000	Total £,000		
065	Exec Member: Children & Y.Pple	Children's Services	Business Support & Development	6th Form Centre	0	8,202	350	0	0	8,552	0%	
066	Exec Member: Children & Y.Pple	Children's Services	Business Support & Development	Amalgamations	0	25	0	0	0	25	0%	
067	Exec Member: Children & Y.Pple	Children's Services	Business Support & Development	Broadband Connectivity: Sf120	0	345	0	0	0	345	0%	
068	Exec Member: Children & Y.Pple	Children's Services	Business Support & Development	Campsbourne Primary Specialist Provision for Pupils with Autism	0	300	135	25	0	460	0%	
069	Exec Member: Children & Y.Pple	Children's Services	Business Support & Development	Coldfall Primary: Expansion	0	208	131	3	0	342	0%	
070	Exec Member: Children & Y.Pple	Children's Services	Business Support & Development	Coleridge Primary: Expansion	0	3,500	1,422	900	0	5,822	0%	
071	Exec Member: Children & Y.Pple	Children's Services	Business Support & Development	Computers For Pupils: Sf210	0	336	0	0	0	336	0%	
072	Exec Member: Children & Y.Pple	Children's Services	Business Support & Development	Corporate Recharges (Formulaic Funds)	0	100	100	100	0	300	0%	
073	Exec Member: Children & Y.Pple	Children's Services	Business Support & Development	Crowland Fire Reinstatement: Insurance	0	500	100	0	0	600	0%	
074	Exec Member: Children & Y.Pple	Children's Services	Business Support & Development	Kitchen Health And Safety Works	0	47	45	45	0	137	0%	
075	Exec Member: Children & Y.Pple	Children's Services	Business Support & Development	LA Devolved Formula Capital	0	2,808	2,808	0	0	5,616	0%	
076	Exec Member: Children & Y.Pple	Children's Services	Business Support & Development	Modernisation: Primary	0	400	400	400	0	1,200	0%	
077	Exec Member: Children & Y.Pple	Children's Services	Business Support & Development	Modernisation: Secondary	0	70	0	0	0	70	0%	
078	Exec Member: Children & Y.Pple	Children's Services	Business Support & Development	NDC: Plevna And The Triangle	0	75	0	0	0	75	0%	
079	Exec Member: Children & Y.Pple	Children's Services	Business Support & Development	Planned Mechanical And Electrical Replacement	0	454	90	200	300	1,044	0%	
080	Exec Member: Children & Y.Pple	Children's Services	Business Support & Development	Pupil Support Unit: Coppetts And Commerce Road	0	48	48	48	0	144	0%	
081	Exec Member: Children & Y.Pple	Children's Services	Business Support & Development	Repair And Maintenance	0	400	310	380	400	1,490	0%	
082	Exec Member: Children & Y.Pple	Children's Services	Business Support & Development	Rokesty Phase I And II: Junior	0	100	0	0	0	100	0%	
083	Exec Member: Children & Y.Pple	Children's Services	Business Support & Development	Rokesty Phase III: Infant	0	85	80	0	0	165	0%	
084	Exec Member: Children & Y.Pple	Children's Services	Business Support & Development	School Access Initiative	0	170	170	0	0	340	0%	
085	Exec Member: Children & Y.Pple	Children's Services	Business Support & Development	TCF: Broadwater Farm Inclusive Learning Campus Phase I	0	2,200	3,625	150	0	5,975	0%	

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086	Exec Member: Children & Y. Pple	Children's Services	Business Support & Development	TCF: Federations And Fresh Start Schools Sf	0	125	125	70	0	320		0%
					0	2,200	250	90	0	2,540		0%
087	Exec Member: Children & Y. Pple	Children's Services	Business Support & Development	Tetherdown Primary: Expansion	0	22,698	10,189	2,411	700	35,998		0%
					0	121	0	0	0	121		0%
088	Exec Member: Children & Y. Pple	Children's Services	Children & Families	Youth Capital Fund	0	3,348	0	0	0	3,348		0%
					0	3,469	0	0	0	3,469		0%
089	Exec Member: Children & Y. Pple	Children's Services	Children & Families	Children's Centre Project	0	26,167	10,189	2,411	700	39,467		0%
					0	3,469	0	0	0	3,469		0%
			Children & Families Total		0	26,167	10,189	2,411	700	39,467		0%
			Grand Total £000		0	26,167	10,189	2,411	700	39,467		0%

PPPR Table	Saving / Growth	Portfolio	Directorate	Business Unit	Details of Efficiency/Proposed Investment/Proposed Efficiency Saving/Investments	2007/08 over and above 2006/07 £'000	2008/09 over and above 2007/08 £'000	2009/10 over and above 2008/09 £'000	2010/11 over and above 2009/10 £'000	Cumulative	Dependencies/Impact
13	S	Exec Member: Children & Y.Pple	Children's Service	Business Support & Development	E43403 Better Harringey	5				5	Mainstreaming of work
13	S	Exec Member: Children & Y.Pple	Children's Service	Business Support & Development	E43001 Legal charges	20				20	Dependant on legal services developing a successful legal 'insurance' scheme for schools. Also requires tight control on calls for legal advice. Potential loss of income to legal services.
13	S	Exec Member: Children & Y.Pple	Children's Service	Business Support & Development	E43504 Recruitment advertising	20				20	In view of overall financial restraints, recruitment should reduce. Budget to be devolved to branches.
13	S	Exec Member: Children & Y.Pple	Children's Service	Business Support & Development	E43402 Directors Reduction in use of consultants	10				10	
13	S	Exec Member: Children & Y.Pple	Children's Service	Business Support & Development	E43600 Admissions taking in-house the administration of appeals and end of SOC	15	34			49	Depends on successful implementation of hard to place student protocol which requires independent sign up from all maintained schools. Work currently done by Member Services, who will lose income of approx. £40k.. Subject to negotiation with Member Services over residual charge for admissions forum administration. Member Services have in principal
13	S	Exec Member: Children & Y.Pple	Children's Service	Business Support & Development	E43200/43201 ICT One staff member to term time only & Replace Centris by ECM ISA grant to work on client index	61				61	Post is currently vacant, ISA funding guaranteed to March 2008 with high probability of continuation beyond. DfES recommending permanent appointments.
13	S	Exec Member: Children & Y.Pple	Children's Service	Business Support & Development	E43100 Education Property Management - additional capitalisation of salaries	40	40			80	Staffing is largely determined by size of capital programme
13	S	Exec Member: Children & Y.Pple	Children's Service	Business Support & Development	E43600 Pentamren House. Reduction in R and M due to high recent investment; additional income from Summer opening and other charges.	10	8			18	Depends on continued success of centre in attracting paying custom.
13	S	Exec Member: Children & Y.Pple	Children's Service	Business Support & Development	E41144 PDC Centre and Administration	21				21	A number of minor efficiency savings.
13	S	Exec Member: Children & Y.Pple	Children's Service	Business Support & Development	E42800 Student Support Management	34				34	Assumes redeployment and no increase in Customer Services Costs.
13	S	Exec Member: Children & Y.Pple	Children's Service	Business Support & Development	Efficiency savings to be identified to this valve	12	50			204	
				Business Support & Development Total		238	142	0	142	522	
5.3	S	Exec Member: Children & Y.Pple	Children's Service	Children & Families	Reduction in LAC population by increasing adoption.	892				892	This area is at risk target for adoptions has been met but the number of children becoming looked after has exceeded the original assumptions.
5.3	S	Exec Member: Children & Y.Pple	Children's Service	Children & Families	Staffing efficiencies through further integration of the Children and Young People's Service and the roll out of Children's networks.	326	582			908	The Children and Young People's Service aims to achieve much higher levels of earlier intervention and prevention which means that the overall financial strategy is to reduce spend on specialist and acute intervention services and refocus work at an earlier
5.3	S	Exec Member: Children & Y.Pple	Children's Service	Children & Families	Family support Service re-configuration	114				114	
5.3	S	Exec Member: Children & Y.Pple	Children's Service	Children & Families	Admin efficiencies		101			101	To be achieved through service reconfiguration.
5.3	S	Exec Member: Children & Y.Pple	Children's Service	Children & Families	Day Care		97			97	Savings as a result of further development of children centres delivering the service.
5.3	S	Exec Member: Children & Y.Pple	Children's Service	Children & Families	Service reconfiguration		7			7	Efficiencies as a result of reconfiguration of service.
13	S	Exec Member: Children & Y.Pple	Children's Service	Children & Families	Staffing efficiencies through further integration of the Children and Young People's Service and the roll out of Children's networks	233	63			1,425	Reconfiguration of service. Efficiencies achieved through integration of services moving away from a district office to a service specific model.

Key:
 5.3 - Pre-Agreed Savings
 13 - New Proposed Savings
 12 - New Proposed Growth

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PBR Table	Saving / Growth	Portfolio	Directorate	Business Unit	Details of Efficiency/Proposed Investment/Proposed Efficiency Saving/ Investments	2007/08 over and above 2006/07 £'000	2008/09 over and above 2007/08 £'000	2009/10 over and above 2008/09 £'000	2010/11 over and above 2009/10 £'000	Cumulative	Dependencies/Impact
13	S	Exec Member: Children & Y.Pple	Children's Service	Children & Families	Admin efficiencies	76				76	
13	S	Exec Member: Children & Y.Pple	Children's Service	Children & Families	Case work and Finance SEN	64				64	
13	S	Exec Member: Children & Y.Pple	Children's Service	Children & Families	SEN transport	7				7	
13	S	Exec Member: Children & Y.Pple	Children's Service	Children & Families	Deletion of vacant training post, redelivered through a trading account	64				64	
13	S	Exec Member: Children & Y.Pple	Children's Service	Children & Families	SEN transport		34			34	
13	S	Exec Member: Children & Y.Pple	Children's Service	Children & Families	Family support service efficiencies		9			9	
13	S	Exec Member: Children & Y.Pple	Children's Service	Children & Families	Reconfiguration of Leaving Care Service		25			25	
13	S	Exec Member: Children & Y.Pple	Children's Service	Children & Families	SEN admin		29			29	
13	S	Exec Member: Children & Y.Pple	Children's Service	Children & Families	Efficiencies from fostering service reconfiguration		42			42	
				Children & Families Total		1776	989	0	1129	3,894	
13	S	Exec Member: Children & Y.Pple	Children's Service	School Standards & Inclusion	Consolidate the current Head of Early Childhood Service post	65				65	Depends on other service areas being able to support teams
13	S	Exec Member: Children & Y.Pple	Children's Service	School Standards & Inclusion	Transfer funding for Head of Secondary Innovations post and fund through recharges to BSF	80				80	Depends on funds being available through BSF.
13	S	Exec Member: Children & Y.Pple	Children's Service	School Standards & Inclusion	Reduction of a post across primary standards	14				14	May cause future problems due to lack of capacity to provide additional support for school improvement
13	S	Exec Member: Children & Y.Pple	Children's Service	School Standards & Inclusion	Realign Head of Secondary Standards post from 2008-9		65			65	Post currently vacant and filled by a Consultant.
13	S	Exec Member: Children & Y.Pple	Children's Service	School Standards & Inclusion	Consolidate service within terms of grants		60			60	Post currently vacant.
13	S	Exec Member: Children & Y.Pple	Children's Service	School Standards & Inclusion	Further savings to be identified through the greater integration of services as the Children's Networks develop.				125	125	
13	S	Exec Member: Children & Y.Pple	Children's Service	School Standards & Inclusion	Income generation activities	50				50	Depends on income generation being successful
				School Standards & Inclusion Total		209	125	0	125	459	
13	S	Exec Member: Children & Y.Pple	Children's Service	Service Delivery & Performance	Delete 4th Second Tier Post, but retain some capacity for project management	60				60	Developing the roles of the Heads of Children's Networks and other third tier officers.
13	S	Exec Member: Children & Y.Pple	Children's Service	Service Delivery & Performance	Play Service	150	203			415	Dependent upon the development is in line with the Extended Schools Strategy
				Service Delivery & Performance Total		210	203	0	62	475	
				\$ Total		2433	1459	0	1458	5350	

Key:
 5.3 - Pre Agreed Savings
 13 - New Proposed Savings
 12 - New Proposed Growth

London Borough of Merton
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PPRR Table	Saving / Growth	Portfolio	Directorate	Business Unit	Details of Efficiency/Proposed Investment/Proposed Efficiency Saving/Investments	2007/08 over and above 2006/07 £'000	2008/09 over and above 2007/08 £'000	2009/10 over and above 2008/09 £'000	2010/11 over and above 2009/10 £'000	Cumulative	Dependencies/Impact
12	G	Exec Member: Children & Y.Pple	Children's Service	Business Support & Development	Additional cost of customer services charges for Admissions.	75				75	Customer Services will take all Admissions initial phone traffic. At present, at peak times up to 80% of calls ring engaged. As a result the calls will be answered, thus improving service, but the workload for Admissions will not reduce, so there is no concurrent saving (though unrelated savings within the team are shown in section 13).
				Business Support & Development Total		75	0	0	0	75	
12	G	Exec Member: Children & Y.Pple	Children's Service	Children & Families	Additional staffing costs in relation to implementation of phase II of Framework-1: Business Support Team comprising 1 Manager 2 Business support Officers 2 system support officers	80				-80	Phase 2 of FMI relates to the implementation of the financial programme. The project is being implemented jointly with Social Services. Lessons learnt from phase 1 have demonstrated the importance of investing in training and support to ensure smooth implementation. There is still the need to train and support new and existing staff on new processes. Forthcoming initiatives such as FMI finance/cf/children's index will require resources from this team.
				Children & Families Total		80	0	0	-80	-	
12	G	Exec Member: Children & Y.Pple	Children's Service	School Standards & Inclusion	KSS3 Improvements to meet GOL target of 50% in core subjects	120				120	If the funding through NRF was discontinued, may not meet the GOL target without additional resource. Failure to meet GOL targets at Key Stage 3 would affect the mandatory LAA target.
12	G	Exec Member: Children & Y.Pple	Children's Service	School Standards & Inclusion	Improve Youth Service provision and meet PIAP	100				100	Delivery of the PIAP will depend on improving the quality of generic youth work provision. Current reach April-August 1,067 proposed reach in 2 years 4,775.
				School Standards & Inclusion Total		220	-	-	-	220	
				G Total		375	-	-	-80	295	

Key:
 5.3 - Pre-Agreed Savings
 13 - New Proposed Savings
 12 - New Proposed Growth

Business Unit	Proposed Efficiency Saving/ Investments	2007/08 over and above 2006/07 £'000	2008/09 over and above 2007/08 £'000	2009/10 over and above 2008/09 £'000	2010/11 over and above 2009/10 £'000	Total of 2007/08 - 2010/11 £'000	Dependencies/Impact
DSG (Non-Cashable):							
Pre-Agreed Cashable Efficiency Savings 2006/07 to 2008/09							
School Standards & Inclusion	Resource places for primary autism/aspepers.	200				200	
School Standards & Inclusion	Resource places for secondary autism/aspepers	200				200	
School Standards & Inclusion	Set up costs of new VI Form Centre	500				500	
Sub Total Pre-Agreed Savings		900				900	
New Cashable Efficiency Savings							
Service Delivery & Performance	E41220 Primary Behaviour Team		220	250		470	
Service Delivery & Performance	E41221 Secondary Behaviour Team	100	100			200	
Service Delivery & Performance	E41232 Reduce 30% costs of the Pupil Support Centre (PSC) Secondary over 2 years. (net costed budget for 2006/07 is £1,515,700)		352	100		452	
Service Delivery & Performance	E31233 PSC Primary - Reduce cost to match actual number of children (estimated).	50				50	
Service Delivery & Performance	Local Authority Dedicated Schools Grant (DSG) - develop a phased programme so that current centrally employed teachers are allocated to schools through the Children's Network through the DSG.		128			128	
Service Delivery & Performance	Further efficiencies will be identified to this value in 2009/10 and 2010/11			127	457	584	
Sub Total New Cashable Savings		150		800	477	457	1884
New Revenue Investment Proposals							
Service Delivery & Performance	Campbourne Revenue Implications	90	60	(150)	0	0	
Sub Total New Revenue Investment Proposal		90		60	-150	0	0
DSG Summary:							
Grand Total		1371	471	471	471	2784	
Target Pre Agreed + New		1050	800	477	477	2804	
Variance		-321	329	6	6	20	

Portfolios	Directorate	Business Unit	Details of Pre-Agreed Investment	2006/07 over and above 2005/06 £'000	2007/08 over and above 2006/07 £'000	2008/09 over and above 2007/08 £'000	Total 07/08-08/09	Dependencies/Impact
Exec Member: Children & Y. Pple	Children's Service	Business Support & Development	Build-back of previous year's finance team budget reconciliation	65			0	Appointment to the School Finance Advisors posts was completed in July 2006. Compliance with appropriate financial standards is now being closely monitored.
Exec Member: Children & Y. Pple	Children's Service	Business Support & Development	Supported funding not funded by RSG	91	85		85	Achieved
Exec Member: Children & Y. Pple	Children's Service	Business Support & Development	SAP Licenses	10			0	Achieved
Exec Member: Children & Y. Pple	Children's Service	School Standards & Inclusion	Resource places for primary autism/aspergers	200	-200		-200	The 200k has been used to set against the overspend in the SEN placements budget. Work is ongoing to identify a school in the West of the borough to establish as a base for autism.
Exec Member: Children & Y. Pple	Children's Service	School Standards & Inclusion	Resource places for secondary autism/aspergers	200	-200		-200	The 200k has been used to set against the overspend in the SEN placements budget. As part of BSF developments two secondary resource bases will be established, one for young people with autism and the other for asperger's syndrome.
Exec Member: Children & Y. Pple	Children's Service	School Standards & Inclusion	Set up costs of new VI form centre	600	-500		-500	VI form centre building well underway opening scheduled for September 2007. The pre-opening costs are £2.1m, £1.5m is from the LSC, and the remaining 700k is from the Council. The 700k needs to be made available over the two year period 2006/07 to 2007/08
Exec Member: Children & Y. Pple	Children's Service	School Standards & Inclusion	Sixth Form Centre Transition costs		370		370	Costs of sixth form transition as it moves to the new centre.
Exec Member: Children & Y. Pple	Children's Service	School Standards & Inclusion	Expansion of Youth Service within NDC Area			120	120	Development and expansion of the youth service.
Exec Member: Children & Y. Pple				1166	-445	120	-325	
Total								

Gross Budget Trail	2007/08	2008/09	2009/10	2010/11
	£'000	£'000	£'000	£'000
Budget brought forward	366,511	382,819	399,533	416,195
<u>Changes and variations</u>				
Inflation	8,000	8,420	8,840	9,260
Agreed in previous years budget process	8,752	2,547		
Changes and variations in this report:				
- capital financing costs	750	800	1,037	1,078
- pension fund			1,060	1,070
- waste disposal			500	500
- contingency	3,000			
- Alexandra Palace	(1,000)		(6,952)	
<u>Savings</u>				
2005/06 process				
- identified savings	(2,892)			
2006/07 process				
- changes to existing savings	(470)			
- identified savings	(1,738)	(3,123)		
	(5,100)	(3,123)	0	0
<u>Investments</u>				
2005/06 process	(325)			
2006/07 process (see appendix b)	(3,912)	(75)		
	(4,237)	(75)	0	0
<u>Dedicated schools grant (DSG)</u>				
Passporting of DSG	11,732	10,787	11,531	12,326
<u>Balances</u>				
Contribution to / (from) balances 2005/06 process	360	(642)		
Contribution to / (from) balances 2006/07 process	(337)			
Gross Council budget requirement	388,431	401,533	415,549	440,429
Less dedicated schools grant (specific grant)	(156,327)	(167,114)	(178,644)	(190,971)
Net Council budget requirement	232,104	234,419	236,905	249,458
Funding				
Council tax (see below)	93,984	96,333	98,743	101,211
Government support - formula grant and NNDR	132,508	136,086	138,808	141,583
	226,492	232,419	237,551	242,794
Resource shortfall/(excess)	5,612	2,000	(646)	6,664
Council tax	£	£	£	£
Council tax (LBH)	1,122.35	1,150.40	1,179.17	1,208.65
Council tax base (after provision for non-recovery)	83,739	83,739	83,739	83,739
Precept	93,984,467	96,333,346	98,742,517	101,211,142
Rate of council tax increase (Haringey element)	2.5%	2.5%	2.5%	2.5%
GLA rate of council tax increase	n/a	n/a	n/a	n/a
Combined council tax increase	n/a	n/a	n/a	n/a
£ per week increase (Haringey element)	£0.53	£0.54	£0.55	£0.57

		Corporate Resources Funding Bid 2007/08 - 2010/11	Total Capital cost					Revenue Growth PBPR Table 12C 2007/08 - 2010/11
			2007-08 £:000	2008-09 £:000	2009-10 £:000	2010-11 £:000	Total £:000	
Executive Portfolios	Councillor							
Leader of the Council	George Meehan							
Executive Member for Children & Young People	Liz Santy	0	26,167	10,189	2,411	700	39,467	0
Executive Member for Community Involvement	Lorna Rieth	8,300	7,781	1,392	1,267	330	10,770	0
Executive Member for Crime and Community Safety	Nilgun Canver	405	1,705	0	0	0	1,705	120
Executive Member for Enterprise and Regeneration	Kaushika Amin	150	2,281	0	0	0	2,281	60
Executive Member for Environment & Conservation	Brian Haley	36,253	29,189	19,249	18,469	17,686	84,593	824
Executive Member for Finance	Toni Mallett	8,930	4,480	2,550	1,400	500	8,930	150
Executive Member for Health & Social Services	Bob Harris	9,842	3,362	2,895	2,875	2,875	12,007	0
Executive Member for Housing	Isidoros Diakides	2,154	2,154	0	0	0	2,154	50
Executive Member for Organisational Development & Performance	Dhiren Basu	12,900	3,000	3,900	3,000	3,000	12,900	0
Grand Total £000		78,934	80,119	40,175	29,422	25,091	174,807	1,204

Consolidated Savings & Growth - Annual breakdown by Executive Portfolio - Appendix 3												
Executive Portfolios	Councillor	2007/08		2008/09		2009/10		2010/11		Cumulative		
		Savings	Growth	Savings	Growth	Savings	Growth	Savings	Growth	Savings	Growth	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Leader of the Council	George Meehan	118	251	67	-	-	-	100	-	285	251	
Executive Member for Children & Young People	Liz Santy	2,433	375	1,459	-	-	-	1,458	-80	5,350	295	
Executive Member for Community Involvement	Lorna Rieth	658	40	513	-	167	-	179	-	1,517	40	
Executive Member for Crime and Community Safety	Nilgün Canver	199	680	263	-	10	-	115	-	587	680	
Executive Member for Enterprise and Regeneration	Kaushika Amin	214	510	91	-	50	-	55	-	410	510	
Executive Member for Environment & Conservation	Brian Haley	679	2,114	1,223	896	100	55	654	40	2,656	3,095	
Executive Member for Finance	Toni Mallett	798	610	525	-262	362	-20	205	5	1,890	333	
Executive Member for Health & Social Services	Bob Harris	845	1,811	1,050	187	1,775	-	650	-	4,320	1,998	
Executive Member for Housing	Isidoros Diakides	348	1,156	90	324	110	348	215	27	763	1,855	
Executive Member for Organisational Development & Performance	Dhiren Basu	524	217	236	-	244	-	293	-	1,297	217	
TOTAL		6,816	7,764	5,517	1,135	2,818	383	3,924	-8	19,075	9,274	